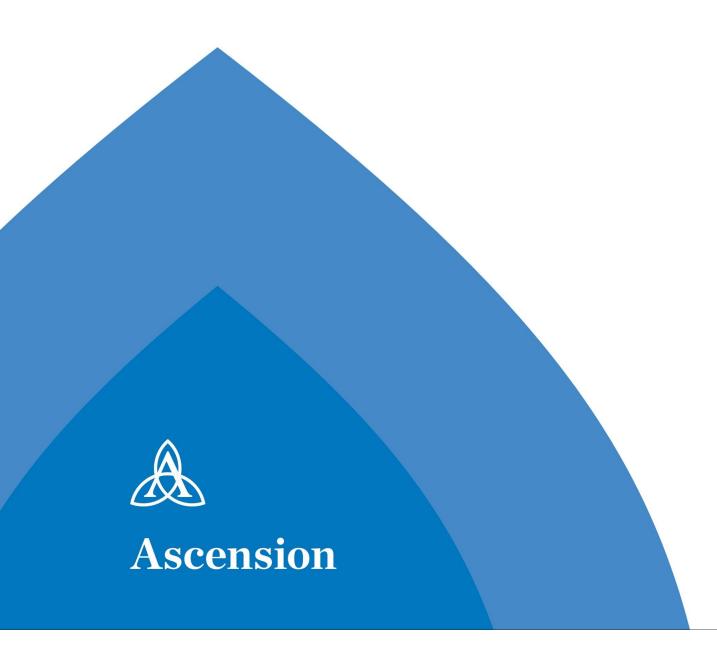
Ascension Saint Joseph - Chicago

FY23 Annual Hospital Community Benefits Plan Report



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The purpose of this report is to describe how the hospital meets the requirements outlined in the State of Illinois Community Benefits Act and Hospital Uninsured Patient Discount Act. This annual report of community benefits is public information, filed with the Attorney General and available to the public on request from the Attorney General.

Ascension Saint Joseph Chicago

2900 N Lake Shore Dr, Chicago, IL 60657 healthcare.ascension.org 773-665-3000 Hospital EIN/Tax ID: 36-2235165



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Introduction

As one of the leading non-profit and Catholic health systems in the United States, Ascension is committed to delivering compassionate, personalized care to all, with special attention to persons living in poverty and those most vulnerable.

Ascension Saint Joseph

As a Ministry of the Catholic Church, Ascension Saint Joseph is a non-profit hospital that provides medical care to Chicago and the surrounding communities. Ascension Saint Joseph is part of Ascension Illinois which operates 15 hospital campuses and 230 sites of care. The organization includes more than 600 providers as part of Ascension Medical Group, as well as 17,000 associates.

Serving Illinois since 1869, Ascension Saint Joseph is continuing the long and valued tradition of addressing the health of the people in our community, following in the footsteps of the legacy of the Daughters of Charity. Saint Joseph was the first Catholic hospital in Chicago and is a full service health care facility licensed for 361 beds, located on Chicago's North side.

For more information about Ascension Saint Joseph Chicago, visit healthcare.ascension.org.

Ascension Mission Statement

Rooted in the loving ministry of Jesus as healer, we commit ourselves to serving all persons with special attention to those who are poor and vulnerable. Our Catholic health ministry is dedicated to spiritually centered, holistic care which sustains and improves the health of individuals and communities. We are advocates for a compassionate and just society through our actions and our words.

This statement was adopted on April 1, 2022.



Community Benefits Report

Community Benefits Provided

Below are the financial community benefits provided by the hospital during the fiscal year of July 1, 2022 through June 30, 2023.

Total Financial Assistance (Emergency & Non-Emergency Care at cost)	\$2,136,464
Emergency Department Financial Assistance (at cost)	\$392,699
All other Community Benefits including: Government Sponsored Care, Language Assistance Services, Cash & In-Kind Donations, Health Professions Education, Research, Subsidized Health Services, Total Volunteer Services (employee & non-employee), other Government-Sponsored Program Services, Bad Debts, Other Community Benefits not detailed in the Annual Non-Profit Hospital Community Benefits Plan Report instructions.	\$56,207,333
Total Community Benefits for Ascension Saint Joseph - Chicago	\$58,343,797

In addition to hospital community benefits, Ascension Illinois non-hospital entities provided \$321,475 in community benefits in the fiscal year.

Other Benefits:

Listed above are "Other Community Benefits." These are benefits not detailed in the Annual Non-Profit Hospital Community Benefits Plan Report instructions.

Other Community Benefits categories include Community Building Activities and Community Benefit Operations. The IRS 990 Schedule H instructions and the Catholic Health Association (CHA) publication, A Guide for Planning & Reporting Community Benefit, both identify these categories in their materials.

Listed below is the detail associated with these categories.

Community-Building Activities

Community-building activities improve the community's health and safety by addressing the root causes of health problems, such as poverty, homelessness and environmental hazards. These

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activities strengthen the community's capacity to promote the health and well-being of its residents by offering the expertise and resources of the health care organization. Costs for these activities include cash and in-kind donations and expenses for the development of a variety of programs and partnerships. This category includes activities such as:

- Physical improvements and housing
- Economic development
- Community support
- Environmental improvements
- Community leadership development & training
- Coalition building
- Advocacy for community health improvement & safety
- Workforce development

Community-building is documented on Part II of the IRS 990 Schedule H.

Community Benefit Operations

Community benefit operations include costs associated with assigned staff and community health needs and/or assets assessments, as well as other costs associated with community benefit strategy and operations. This category includes items such as:

- Assigned staff
- Community health needs/health assets assessments
- Other resources

Community benefit operations are documents on Part 1 7a of the IRS 990 Schedule H.



Financial Assistance

As part of our faith-based mission, Ascension Illinois is dedicated to helping the most vulnerable and treating everyone with compassion, dignity and respect. Financial assistance reflects our commitment to and reverence for individual human dignity and the common good, our special concern for and solidarity with persons living in poverty and other vulnerable persons, and our commitment to distributive justice and stewardship.

A copy of our Financial Assistance Policy can be found here:

https://healthcare.ascension.org/-/media/healthcare/financial-assistance/illinois/fap/runningfile_ilchi_english_financial-assistance-policy.pdf

During the fiscal year, Ascension Saint Joseph collected the following data on financial assistance applications:

Facility Name	Approval and Denial Rates (Data for FY23)	Number of Applications
Ascension Saint Joseph - Chicago	Total submitted (complete & incomplete)	134
	Approved	94
	Denied	40
	Financial Assistance Denial Reason	
Facility Name	(Data for time period of 7-1-22 thru 6-30-23)	Total
Ascension Saint Joseph - Chicago	Over Income	11
	Missing Supporting Documents	29
	Incomplete Application	0

Facility Name	Gender	Total
Ascension Saint Joseph - Chicago	Not available	30
	Female	48
	Male	36
	Not Provided	18
	Genderqueer/gender nonconforming neither	
	male nor female	2

Facility Name	Preferred Language	COUNTA of Last Name
Ascension Saint Joseph - Chicago	NOT AVAILABLE	30
	NOT PROVIDED	64
	SPANISH	19

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Ascension Saint Joseph

ENGLISH	14
TAGALOG	2
POLISH	1
AMHARIC	1
GUJARATI	1
ITALIAN	1
RUSSIAN	1
KOREAN	0
FARSI	0
ARABIC	0
AKAN	0

Facility Name	Race	Total
Ascension Saint Joseph - Chicago	Not Available	31
	White	52
	Not Provided	39
	Black or African American	7
	Other Asian	2
	Filipino	2
	Chinese	1
	Asian Indian	0
	American Indian or Alaska Native	0

Facility Name	Ethnicity	Total
Ascension Saint Joseph - Chicago	Not Available	31
	Not Provided	79
	Hispanic-Latino/a-or Spanish origin	13
	Mexican-Mexican American-Chicano/a	9
	Another Hispanic-Latino/a or Spanish Origin	0
	Puerto Rican	2



Community Health Needs Assessments (CHNA)

Federal law requires tax-exempt hospitals to conduct periodic Community Health Needs Assessments (CHNAs) and adopt plans to meet assessed needs. In order to comply with federal tax-exemption requirements in the Affordable Care Act, a tax-exempt hospital facility must: 1) conduct a community health needs assessment every three years, 2) adopt an implementation strategy, and 3) report how identified needs not being addressed by the hospital are still being targeted by other community organizations.

Each Ascension Health hospital ministry follows the following guidelines for Community Health Needs Assessments (CHNAs):

- Each ministry will conduct a CHNA every three years by involving community partners and members representing diverse sectors within the community.
- There will be an annual review and update of the ministry's CHNA Implementation Strategy highlighting the outcomes of community benefit programs that target prioritized needs.
- Monthly reporting of community benefit is required to local and system leadership.

Complete Community Health Needs Assessment reports for each hospital are made publicly available at: https://healthcare.ascension.org/chna and paper versions can be requested at Ascension Saint Joseph Chicago's Administration Office.

Prioritized Community Needs

Included in Code Section 501(r)(3) is the requirement that hospitals must provide a description of the process and criteria used to determine the most significant health needs of the community identified through the CHNA, along with a description of the process and criteria used to determine the prioritized needs to be addressed by the hospital. Accordingly, Ascension Saint Joseph Chicago used a phased prioritization approach to identify the needs with the hospital community. The first step was to determine the broader set of identified needs. Through the CHNA assessment, identified needs were then narrowed to a set of significant needs which were determined most crucial for community stakeholders to address.

Following the completion of the CHNA assessment, significant needs were further narrowed down to a set of prioritized needs that the hospital will address within the implementation strategy. To arrive at the prioritized needs, Ascension Saint Joseph Chicago used the following process and criteria:



<u>lll.</u>	Scope of Problem: How severe or prevalent is this issue in the community? How many are impacted?
ŢŢ	Disparities & Equity: • Are there health disparities that exist? • Can we address those in an impactful way?
0	Feasibility: What is our capacity to make progress (staffing resources, financial resources, other support, etc.)? Are there known interventions that exist?
	Momentum: • Is there community readiness and/or political will to address this issue?
8-8	Alignment: Do we have community partners that we can align with on this issue? Do we need to build new relationships?

Preliminary community need prioritizations recommendations were presented to a group of internal and external stakeholders for their review. Recommendations were discussed and voted upon to determine the prioritized needs for the hospital community.

Following the completion of the current CHNA, Ascension Saint Joseph has selected the prioritized needs outlined below for its Implementation Strategy. Ascension has defined "prioritized needs" as the significant needs which have been prioritized by the hospital to address through the three-year CHNA cycle:

- Social and Structural Determinants of Health -
 - Transportation (SDoH Housing & Transit): This need was selected because lack of transportation creates additional barriers to access health care especially for the elderly,



- low-income, and disabled persons. In the Community Resource Directory, transportation for healthcare was the top seventh most common searched need.
- Economic Vitality and Workforce Development (SDoH Education): This need was selected as education is an important determinant of health because poverty, unemployment, and underemployment are highest among those with lower levels of educational attainment. Higher levels of poverty are primarily concentrated in the far Northwest, West, and South sides of the city and county. Additionally, workforce needs and challenges, specifically for healthcare, were listed as high priority in the CHNA stakeholder listening sessions.
- Access to Care and Community Resources -
 - Resources, Referrals, Coordination, and Connection to Community-Based Services
 (Access to Care): This need was selected because in the CHNAs focus groups, access to
 needed healthcare and community resources are named as critical components to
 achieving the best health outcomes.
 - Timely Linkage to Quality Care, including Behavioral Health and Social Services (Access to Care): This need was selected because Health insurance is the primary way that individuals access the healthcare system in the United States with 56% of Cook County residents receiving coverage through employer-based plans. Eleven percent of the population under age 65 are without health insurance in Cook County compared to 9% in Illinois. Eighteen percent (18%) of respondents to the community survey reported a loss of employment because of the pandemic, 6% reported a loss or reduction in insurance coverage, and 7% reported a lack of access to basic medical care. This need was voted the number one need in this category in the Ascension Saint Joseph Chicago prioritization process.
- Prevention and Treatment of Priority Health Conditions: Mental Health, Substance Use Disorders -
 - Mental Health (Mental & Behavioral Health): This need was selected because 39% of the community input survey respondents identified mental health as one of the most important health needs in their communities. Forty percent (40%) of community survey respondents identified access to mental health services as being needed to support improvements in community health. The self-reported adult depression rates in Cook County are higher (17.3%) than national averages (10%). Similarly, youth depression has been on the rise. This need was voted in the top two of this category for the Ascension Saint Joseph Chicago prioritization process.
 - Substance Use Disorders (Mental & Behavioral Health): This need was selected because mental health and substance use (behavioral health) were two of the most discussed topics within the CHNAs focus groups. From the Community Input Survey, 12% of the respondents from Saint Joseph Chicago services area identified substance use as a top community health issue. There were 4,467 drug induced overdose deaths in Cook County between 2018-2020.



Ascension Saint Joseph - Chicago understands the importance of all the health needs of the community and is committed to playing an active role in improving the health of the people in the communities it serves. For the purposes of this implementation strategy, Ascension Saint Joseph - Chicago has chosen to focus its efforts on the priorities listed above.

Acute Community Concern Acknowledgement

A CHNA and Implementation Strategies (IS) offer a construct for identifying and addressing needs within the community(s) it serves. However, unforeseen events or situations, which may be severe and sudden, may affect a community. At Ascension, this is referred to as an acute community concern. This could describe anything from a health crisis (e.g., COVID-19), water poisoning, environmental events (e.g., hurricane, flood) or other event that suddenly impacts a community. In which case, if adjustments to an IS are necessary, the hospital will develop documentation, in the form of a SBAR (Situation-Background-Assessment-Response) evaluation summary, to notify key internal and external stakeholders of those possible adjustments.

Written Comments

This annual report has been made available to the public and is open for public comment. Questions or comments about this implementation strategy can be submitted via the email: ilarl.communitybenefit@ascension.org



Community Implementation Strategies

These strategies and action plans represent where the hospital will focus its community efforts over the next three years, July 1, 2022 to June 30, 2025. While these remain a priority, the hospital will continue to offer additional programs and services to meet the needs of the community, with special attention to those who are poor and vulnerable.

STRATEGY #1: Transportation Assistance

Hospital Name

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need

Social and Structural Determinants of Health (SDoH- Housing & Transit)

Strategy

Provide transportation services for patients and community residents.

Strategy Source

Lyft Concierge Services

Objective

By June 30, 2025, increase the percentage of individuals that have been screened and connected to transportation assistance services.

Target Population

- Target Population: ASJ patients and community residents
- Medically Underserved Population: Individuals experiencing transportation barriers in the ASJ community especially the elderly, low-income, and disabled

Collaborators

- Other Ascension Hospitals: Ascension Mercy, Ascension Resurrection, Ascension Saint Alexius, Ascension Joseph-Elgin, Ascension Saint Joseph-Joliet, Ascension
- Joint Venture: N/A
- Collaborator: Lyft, Case Management program collaborators
- Consultants: N/A
- Other Non-Profit Hospitals: N/A

Resources

Resources the collaborators plan to commit:

- Ascension Saint Joseph Chicago: staff time donated for program maintenance
- Ascension Saint Joseph Chicago: cash donations to community organizations in need of transportation assistance services
- Lyft Concierge Services: Program Coordinator
- Partners for Our Communities: Program Coordinator

ACTION STEPS: Transportation Assistance	ROLE/OWNER
Appoint an Associate Lead for this strategy	Ascension Saint Joseph - Chicago



Identify patients (i.e. uninsured, underinsured, VA, Medicaid,	Ascension Saint Joseph - Chicago -
Medicare, etc.) in need of transportation assistance	Case Management - Cancer Center
Establish eligibility criteria for patients in need of	Ascension Saint Joseph - Chicago-
transportation assistance	Case Management - Cancer Center
Pay Lyft Concierge Services (LCS/UCS) monthly/annual	Ascension Saint Joseph - Chicago
service fees, if applicable	
Provide funding support for local community based	Ascension Saint Joseph - Chicago
organizations (CBO) in need of transportation assistance	Community Support Review Committee
Monitor work, evaluate progress, report outcomes	Ascension Saint Joseph - Chicago
	Implementation Strategy Workgroup
	and Community Health

Output(s) and/or Outcome(s)

• Baseline: FY22 data

- Target:
 - o Increase total of persons screened with transportation needs from baseline
 - Increase total Number of rides provided from baseline
- Data Source; Data Owner: Lyft Concierge Services

ANTICIPATED IMPACT

The anticipated impact of these actions is increased access to healthcare services by eliminating transportation barriers.

STRATEGY #2: Workforce Development

Hospital(s) Name(s)

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need #1

Social and Structural Determinants of Health (SDoH- Education)

Strategy

Provide opportunities for students to engage with health care professionals.

Strategy Source

- High School Student Internships/Practicums
- College Student Workforce Pipelines

Objective

By June 30, 2025, increase the number of students who participate in workforce development programs through ASJ.

Target Population

• Target Population: ASJ community residents, teen and college age students



Collaborators

- Other Ascension hospitals: Ascension Resurrection, Ascension Saint Francis, Ascension Saint Joseph-Chicago, Ascension Saint Mary-Chicago
- Joint Venture: "N/A"
- Collaborators: Chicago Public Schools, other area high schools, colleges, and universities.
- Consultants: "N/A"
- Other non-profit hospital: "N/A"

STRATEGY #3: Access to Community Resources

Hospital Name

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need

Access to Care and Community Resources (Access to Care)

Strategy

Increase access to community resources and community based services for Ascension Saint Joseph - Chicago community.

Strategy Source

Neighborhood Resource Directory; Findhelp

Objective

By June 30, 2025, the number of searches in the directory will increase.

Target Population

- Target Population: ASJ Chicago community residents, including ASJ patients.
- Medically Underserved Population: ASJ community residents who are underinsured/uninsured.

Collaborators

- Other Ascension hospital: Ascension Holy Family, Ascension Mercy, Ascension Resurrection, Ascension Alexian Brothers, Ascension Saint Alexius, Ascension Saint Francis, Ascension Saint Joseph-Elgin, Ascension Saint Joseph-Joliet, Ascension Saints Mary-Kankakee, and Ascension Saints Mary and Elizabeth-Chicago
- Joint Venture: "N/A"
- Collaborators: Community-based organizations, Faith-based Institutions, Food Pantries
- Consultants: Neighborhood Resources; Findhelp.org; United Way 2-1-1
- Other non-profit hospital: N/A

Resources

Resources the collaborators plan to commit:

- Other Ascension hospital(s): Strategy sources and funding
- Joint Venture: "N/A"
- Collaborators: Community-based organizations, Faith-based Institutions, Food Pantries program collaborator
- Consultants: Neighborhood Resources; Findhelp.org; United Way 2-1-1 directory source
- Other non-profit hospital: "N/A"

ACTION STEPS: Resource Directory

ROLE/OWNER



Appoint an Associate Lead for this strategy	Ascension Saint Joseph - Chicago Community Benefit, Community Health
Promote awareness of the Community Resource Directory via flyers, social media, Ascension, Community Benefit and Community Partner newsletters	Ascension Saint Joseph - Chicago Community Benefit, Community Health
Identify internal staff that need Community Resource Directory training	Ascension Illinois: Population Health, Community Benefit, Community Health
Identify external partners that need Community Resource Directory	Ascension Illinois Community Benefit, Community Health
Establish calendar of Community Resource Directory trainings for virtual and/or hybrid offerings	Ascension Illinois: Population Health
Promote availability of training within target audiences	Ascension Illinois: Community Benefit, Community Health, Population Health, Marketing/Communications
Host Community Resource Directory training for internal and external partners	Ascension Illinois: Population Health and Community Benefit, Community Health
Monitor work, evaluate progress, and report outcomes	Ascension Saint Joseph - Chicago Implementation Strategy Workgroup

Output(s) and/or Outcome(s)

- Baseline: FY22 Data
- Target:
 - Increase the number of searches within the directory from baseline.
 - Increase the number of persons trained on directory from baseline.
- Data Source; Data Owner: Neighborhood Resource; Findhelp.org

ANTICIPATED IMPACT

The anticipated impact of these actions is increased access to community resources, services and referrals for individuals in need.

STRATEGY #4: Public Health Insurance Coverage Enrollment Services (PHICES)

Hospital(s) Name(s)

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need

Access to Care and Community Resources (Access to Care)

Strategy

Provide Public Health Insurance Coverage Enrollment Services (PHICES)

Strategy Source

Advocatia

Objective

BY June 30, 2025, there will be an increase of enrollment services from FY22 baseline.

Target Population



- Target Population: Adults, children, and immigrants
- Medically Underserved Population: Uninsured and underinsured individuals

Collaborators

- Other Ascension hospital: Ascension Holy Family, Ascension Mercy, Ascension Resurrection, Ascension Alexian Brothers, Ascension Saint Alexius, Ascension Saint Francis, Ascension Saint Joseph-Elgin, Ascension Saint Joseph-Joliet, Ascension Saints Mary-Kankakee, and Ascension Saints Mary and Elizabeth-Chicago
- Joint Venture: "N/A"
- Collaborators: Community-based organizations, Faith-based Institutions, Food Pantries
- Consultants: Advocatia
- Other non-profit hospital: "N/A"

Resources

Resources the collaborators plan to commit:

- Other Ascension hospital(s): staff time donated, funding/cash donations to community organizations, education collateral, marketing resources, and others
- Joint Venture: "NA"
- Collaborators: Community-based organizations, Faith-based Institutions, Food Pantries program collaborators
- Consultants: Advocatia resources and services
- Other non-profit hospital: "N/A"

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ACTION STEPS: PHICES	ROLE/OWNER
Appoint Associate Lead for this strategy	Ascension Saint Joseph - Chicago,
	Community Benefit, Community Health
Promote awareness of public health insurance coverage	Ascension Saint Joseph - Chicago,
enrollment services (PHICES) via flyers, social media,	Community Benefit, Community Health
Ascension, Community Benefit and Community partner	
newsletters	
Identify external partners that need PHICES information	Ascension Illinois Community Benefit
	and Community Health
Establish calendar of potential PHICES events in the	Ascension Illinois Community Benefit
community	and Community Health
Promote availability of PHICES services within target	Ascension Illinois Community Benefit
audiences	and Community Health; Marketing/
	Communications
Monitor work, evaluate progress, report outcomes	Ascension Saint Joseph - Chicago
	Implementation Strategy Workgroup

Output(s) and/or Outcome(s)

- **Baseline:** FY22 Data
- Target:
 - Increase persons enrolled in health care coverage from baseline
 - Increase persons educated on enrollment coverage from baseline
 - Data Source; Data Owner: Advocatia

ANTICIPATED IMPACT



The anticipated impact of these actions is to increase access to healthcare services for individuals who are underinsured or uninsured.

STRATEGY #5: Patient Navigator in the Emergency Department (ED)

Hospital(s) Name(s)

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need

Access to Care and Community Resources (Access to Care)

Strategy

Provide free navigation services for patients in need of follow up care, a medical provider, or other health related social needs

Strategy Source

Vituity

Objective

By June 30, 2025, there will be an increase of health services navigation from FY22 baseline.

Target Population

- Target Population: ASJ patients
- Medically Underserved Population: Uninsured and underinsured individuals

Resources

Resources the collaborators plan to commit:

- Other Ascension hospital(s): staff time donated
- Joint Venture: "N/A"
- Collaborators: "N/A"
- Consultants: Vituity
- Other non-profit hospital: "N/A"

ACTION STEPS: Patient Navigator in the ED	ROLE/OWNER
Appoint an Associate Lead for this strategy	Ascension Saint Joseph-Chicago
	Emergency Department, Nursing
Promote awareness of free navigation services available	Ascension Saint Joseph-Chicago;
	Emergency Department, Nursing
Train internal staff on the workflow and service coordination	Ascension Saint Joseph-Chicago;
process	Emergency Department, Nursing
Provide navigation services for patients in need of follow up	Ascension Saint Joseph-Chicago;
care, a medical provider, or other health related social needs	Emergency Department, Nursing
Monitor work, evaluate progress, report outcomes	Ascension Saint Joseph-Chicago
	Implementation Strategy Workgroup
Output(s) and/or Outcome(s)	
Baseline: FY22 Data	



Target:

- Increase from baseline the # of Medicaid & Self Pay/Uninsured patients offered assistance
- Increase from baseline the # or % Medicaid & Self Pay/Uninsured patients accepted assistance
- Data Source; Data Owner: Vituity

ANTICIPATED IMPACT

The anticipated impact of these actions will provide access to health services to people who otherwise might not be delaying or stopping care due to lack of an appropriate provider.

STRATEGY #6: Mental Health Education and Awareness

Hospital(s) Name(s)

Ascension Saint Joseph - Chicago (ASJ)

Prioritized Health Need

Prevention and Treatment of Priority Health Conditions: Mental Health (Mental & Behavioral Health)

Strategy

Mental Health Education and Awareness

Strategy Source

Mental Health First Aid (MHFA) Training

Objective

By June 30, 2025, there will be an increase in the MHFA training participants of FY22 baseline.

Target Population

- **Target Population:** ASJ community residents, including ASJ associates and patients, teen students in junior high and high school.
- **Medically Underserved Population:** Teen and Adult individuals experiencing mental health issues.

Collaborators

- Other Ascension hospital: Ascension Holy Family, Ascension Mercy, Ascension Resurrection, Ascension Alexian Brothers, Ascension Saint Alexius, Ascension Saint Francis, Ascension Saint Joseph-Chicago, Ascension Saint Joseph-Elgin, Ascension Saint Joseph-Joliet, Ascension Saints Mary-Kankakee, and Ascension Saints Mary and Elizabeth-Chicago
- Joint Venture: "N/A"
- Collaborators: Community-based organizations, Faith-based Institutions, Schools, Food Pantries
- Consultants: Americorps
- Other non-profit hospital: "N/A"



Resources

Resources the collaborators plan to commit:

- Other Ascension hospital(s): Trainings and mental health education; funding for consultants
- Joint Venture: "N/A"
- **Collaborators:** Community-based organizations, Faith-based Institutions, Schools, Food Pantries program collaborators
- Consultants: Americorps staff to provide the trainings
- Other non-profit hospital: "N/A"

ACTION STEPS: Mental Health First Aid (MHFA) Trainings	ROLE/OWNER	
Appoint Associate Lead for this strategy	Ascension Saint Joseph - Chicago;	
	Community Benefit, Community Health	
Promote awareness of the MHFA trainings via flyers, social	Ascension Saint Joseph - Chicago,	
media, Ascension and Community Partner newsletters	Community Benefit, Community Health	
Identify internal staff that need MHFA training	Ascension Illinois: Community Benefit,	
	Community Health	
Identify external partners that need MHFA training	Ascension Illinois: Community Benefit,	
	Community Health	
Establish calendar of MHFA trainings for virtual and/or	Ascension Illinois: Community Benefit,	
hybrid offerings including dates, times, and locations	Community Health	
Promote availability of MHFA training within target	MHFA training within target Ascension Illinois: Community Benefit,	
audiences	Community Health, Marketing/	
	Communications	
Host MHFA training for internal and external partners	Ascension Illinois: Community Benefit,	
	Community Health	
Monitor work, evaluate progress, and report outcomes	Ascension Saint Joseph - Chicago	
	Implementation Strategy Workgroup	

Output(s) and/or Outcome(s)

- Baseline: FY22 Data
- Target: Increase the total number of individuals that received MHFA training from baseline.
- Data Source; Data Owner: Mental Health First Aid; Americorps

ANTICIPATED IMPACT

The anticipated impact of these actions is increased access to Mental Health education and resources.

STRATEGY #7: Access to Substance Use Disorder Resources

Hospital(s) Name(s)

Ascension Saint Joseph - Chicago

Prioritized Health Need

Prevention and Treatment of Priority Health Conditions: Substance Use Disorder (Mental & Behavioral Health)

Strategy



Provide a warm hand-off program for patients in need of access to SUD treatment.

Strategy Source

Warm Hand-off Program

Objective

By June 30, 2025, provide warm hand-off services for SUD patients that present in the ED and medical floors.

Target Population

- **Target Population:** ASJ Chicago community residents in need of substance use disorder services and resources.
- Medically Underserved Population: Individuals experiencing mental health issues.

Collaborators

- Other Ascension hospital: Ascension Holy Family, Ascension Mercy, Ascension Alexian Brothers, Ascension Saint Alexius, Ascension Saint Francis, Ascension Saint Joseph-Elgin, Ascension Saint Joseph-Joliet, Ascension Saints Mary-Kankakee, and Ascension Saints Mary and Elizabeth-Chicago
- Joint Venture: "N/A"Collaborators: Vituity
- Consultants: "N/A"
- Other non-profit hospital: "N/A"

Resources

Resources the collaborators plan to commit:

- Other Ascension hospital(s): Trainings and mental health education; funding for consultants
- Joint Venture: "N/A"
- Collaborators: Vituity program collaborators
- Consultants: "N/A"
- Other non-profit hospital: "N/A"

ACTION OTERO W	DOLE (OWNER)
ACTION STEPS: Warm Hand-off Program	ROLE/OWNER
Appoint an Associate Lead for this strategy	Ascension Saint Joseph - Chicago,
	Emergency Department, Nursing
Participate in Ascension Illinois Warm-Handoff workgroup	Ascension Illinois; Ascension Saint
	Joseph - Chicago, Emergency
	Department, Ascension Illinois
	Behavioral Health Service Line
Identify internal resources for supporting substance use	Ascension Saint Joseph - Chicago,
disorder services and care coordination	Ascension Illinois Behavioral Health
	Service Line
Identify community partners and health care providers to	Ascension Saint Joseph - Chicago,
engage in substance use disorder care coordination	Ascension Illinois Behavioral Health
	Service Line
Review implementation workflows that allow for	Ascension Saint Joseph - Chicago,
warm-handoffs	Emergency Department, Ascension
	Illinois Behavioral Health Service Line



Train internal team members on warm-handoff program and workflow	Ascension Saint Joseph - Chicago, Emergency Department, Ascension Illinois Behavioral Health Service Line
Educate patients, families, and the community of warm handoffs	Ascension Saint Joseph - Chicago, Emergency Department, Community Health, Ascension Illinois Behavioral Health Service Line
Monitor work, evaluate progress, and report outcomes	Ascension Saint Joseph - Chicago Implementation Strategy Workgroup

Output(s) and/or Outcome(s)

- Baseline: TBD (FY22 Baseline)
- Target: Increase from baseline:
 - # of patients screened for Substance Use Disorders
 - # of Naloxone kits distributed/prescribed
- Data Source; Data Owner: Ascension Saint Joseph Chicago Emergency Department

ANTICIPATED IMPACT

The anticipated impact of these actions is increased access to substance use disorder services and community resources for individuals in need.

Complete Implementation Strategy reports for each hospital are made publicly available at: https://healthcare.ascension.org/chna and paper versions can be requested at Ascension Saint Joseph Chicago's Administration Office.



Community Implementation Strategy & Health Equity Progress

During the fiscal year, the following was progress achieved on its implementation strategies or other activities the hospital is undertaking to address health equity, reduce health disparities and improve community health. Please note this list is not intended to be comprehensive of all activities the hospital is undertaking, but to highlight initiatives of interest.

Community Need:	Strategy & Progress
Social and Structural Determinants of Health	Strategy: Provide access to transportation assistance services for patients and community residents that have been screened for transportation barriers and connect them to services. Progress: During the tax year, 540 persons were screened for transportation assistance resulting in 540 rides. Strategy: Provide opportunities for students to engage with health care professionals. Progress: During the tax year, 36 high school students and 125 nursing students were provided opportunities to engage with hospital professionals such as nursing or other allied
	professionals.
Access to Care and Community Resources	Strategy: Increase access to community resources and community-based services for the community. Progress: Saint Joseph associates utilized the social determinant of health software, Findhelp, to connect and refer patients to local resources such as food pantry, health clinics, utilities support and more. During the tax year, 2,073 searches were performed to assist with health related social needs. Additionally, 30 additional associates were trained on the platform.
	Strategy: Provide public health insurance coverage enrollment services. Progress: During the tax year in partnership with Advocatia, 680 persons were educated on health insurance and other benefit options. Thirty-three persons enrolled in Medicaid and/or SNAP benefits.
	Strategy: Provide free navigation services for patients in need of follow up care, a medical provider, or other health related social needs. Progress: During the tax year, 8,259 patients were assisted by the navigator with 1,971 obtaining appointments or referrals for



	care.
Prevention and Treatment of Priority Health Conditions	Strategy: Provide Mental Health education and awareness. Progress: During the tax year, 12 community partners were trained in MHFA.
	Strategy: Provide a warm hand-off program for patients in need of access to SUD treatment. Progress: During the tax year, a warm hand-off program began at the hospital which resulted in 7 screenings and persons receiving treatment.
Community Support (Investing)	Strategy: Standardization of Community Investment Alignment Progress: Guidelines for community investment criteria to guide outgoing contributions to the community were established across Ascension hospitals late in the fiscal year that became effective July 1, 2023. A system-wide goal of 90% of all community investments must align with at least two of six criteria points including: Strategic Priority, Community Health Needs Assessments, Social Determinants of Health, Identified health disparities within the community, health equity improvement and Laudato Si' environmental improvements.
Diversity, Equity & Inclusion (DEI)	Strategy: ABIDE Framework Progress: At Ascension, the ABIDE (Appreciation - Belongingness - Inclusivity - Diversity - Equity) framework is used to help uncover what we need to review, dismantle, or rebuild in our policies, practices and ways of working so that we can eliminate what contributes to or perpetuates disparities, and inequities, including systemic racism. This work is ongoing and begins with leadership commitment through words and actions.
	The Ascension Illinois ABIDE Engagement Committee was formed, including representatives from each hospital and major operational function. This Committee met monthly throughout FY23 and engaged in group activities and training to support members' work as ambassadors for ABIDE in their respective roles.
	During FY23, established ABIDE ministry councils at the hospital level ensured integration and alignment with the Ascension Illinois ABIDE Engagement Committee and with Ascension national strategic direction, our Mission and Values and our Essential Behaviors within our organizations.



Each hospital ABIDE council focuses on cultural/workforce related initiatives, patient/consumer related initiatives, supplier/partner diversity related initiatives and community related initiatives.

Strategy: Cultural Trainings

Progress: In FY23, Ascension developed and implemented the training module: ABIDE in Action Exploring Equitable Interactions in Healthcare. Over 400 leaders at Ascension have taken this training. Additionally, there is a training module on implicit bias and ABIDE that is required for new hire and annual training for all Ascension associates.

Diverse & Local Purchasing

Strategy: Diverse Procurement Spend Progress: Ascension has set guidelines toward measurable success of supplier diversity. Specific numeric goals are

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currently being evaluated for FY24.

Ascension guidelines are still being adopted, but include:

- Maintaining a portfolio of contract categories/areas for diverse-owned suppliers consideration Engaging the Senior Manager, Diversity and Sustainability as soon as a business need for contracting in said portfolio is identified to provide sufficient time to identify potential opportunities for diverse-owned suppliers to participate in the process.
- 2. Identifying suppliers to include in the sourcing process and to evaluate diverse-owned suppliers where possible.
- 3. Ensuring diverse-owned supplier classifications (i.e., minority, women, veteran or small) are flagged appropriately in the contract management system.
- 4. Consistent monitoring of metrics and analytics to evaluate and assess the effectiveness of the program and compliance with this policy.
- 5. Include diverse-owned suppliers who can meet The Resource Group requirements in procurement opportunities.
- 6. Participate in outreach events for diverse-owned suppliers to inform them of contracting opportunities available for them to participate in the procurement of products and services by The Resource Group.



	Ascension Illinois has worked with the local community organization, West Side United, to increase opportunities for diverse suppliers in the community. West Side United connects diverse suppliers on the west-side of Chicago with healthcare organizations for service procurement.
Diverse & Local Hiring	Strategy: SOAR (Strengths, Opportunities, Aspirations and Recommendations) Ascension Illinois' Associate Engagement Survey surrounds the ABIDE hallmarks. Our SOAR action planning focuses on efforts for improvement in each of the ABIDE hallmarks. The Associate Engagement Survey and the SOAR process is conducted and performed annually with evaluation and modified throughout the year. This process is guided by Executive and Senior Leadership with implementation and evaluation by Department Leaders. Strategy: Workforce Development A new sub-department within Human Resources was created in FY23 to improve workforce development in the communities we serve through partnerships, pipeline creation and other methodologies. Additionally, organization-wide the VOCARE program was introduced as an internal mobility and career development program for entry level associates.



Appendix

Hospital Net Patient Revenue Report

Ascension Illinois	
Net Revenue	
For the Twelve Months Ended June 30, 2023	
	SJ-C
Net Patient Service Revenue	\$202,670,283
Add Back Charity	\$12,216,506
AG Reported Net Patient Service	\$214,886,789
Revenue	