

Ascension Wisconsin Hospital - Greenfield

Implementation Strategy for the 2025 Tax Year CHNA

Milwaukee County, Wisconsin

Prepared by Ascension Wisconsin



Ascension

The purpose of this Implementation Strategy (IS) is to describe how the hospital plans to address prioritized health needs from its current Community Health Needs Assessment (CHNA). The significant health needs the hospital does not intend to address are identified, and a rationale is provided. Special attention has been given to the needs of individuals and communities at increased risk for poor health outcomes or experiencing social factors that place them at risk.

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The authorized governing body approved the tax year 2025 Implementation Strategy on May 8, 2026 (2025 tax year) and applies to the following three-year cycle: July 2026 to June 2029. This report, as well as the previous report, can be found on our public website.

We value the community's voice and welcome feedback on this report. Please visit our public website (<https://healthcare.ascension.org/chna>) to submit your comments.

Table of Contents

Table of Contents	3
Introduction	4
Ascension Wisconsin Hospital - Greenfield	4
About Ascension	4
Overview of the Implementation Strategy	5
Needs Prioritization	5
Needs That Will Be Addressed	5
Needs That Will Not Be Addressed	6
Written Comments	7
Approval/ Adoption of the IS by Authorizing Board of Ascension Wisconsin Hospital - Greenfield	7
Action Plans	8
Evaluation	13

Introduction

Ascension Wisconsin Hospital - Greenfield



Ascension Wisconsin Hospital - Greenfield is a joint venture between Emerus and Ascension Wisconsin. This neighborhood hospital offers the full services of a hospital and 24/7 emergency room, as well as laboratory testing, imaging and comprehensive inpatient care. While providing high quality emergency and hospital care to the community, this eight-inpatient bed hospital is smaller in scale than a traditional hospital.

For more information about Ascension Wisconsin Hospital-Greenfield visit

<https://healthcare.ascension.org/locations/wisconsin/wimil/greenfield-ascension-wisconsin-hospital-greenfield>

About Ascension

Ascension is one of the nation's leading non-profit and Catholic health systems, with a Mission of delivering compassionate, personalized care to all, with special attention to those most vulnerable. In FY2024, Ascension provided \$2.1 billion in care of persons living in poverty and other community benefit programs. Across 16 states and the District of Columbia, Ascension's network encompasses approximately 99,000 associates, 23,000 aligned providers, 94 wholly owned or consolidated hospitals, and ownership interests in 27 additional hospitals through partnerships. Ascension also operates 30 senior living facilities and a variety of other care sites offering a range of healthcare services.

Ascension's Mission provides a strong framework and guidance for the work done to meet the needs of communities across the US. It is foundational to transform healthcare and express priorities when providing care and services, particularly to those most in need.

Mission: Rooted in the loving ministry of Jesus as healer, we commit ourselves to serving all persons with special attention to those who are poor and vulnerable. Our Catholic health ministry is dedicated to spiritually-centered, holistic care which sustains and improves the health of individuals and communities. We are advocates for a compassionate and just society through our actions and our words.

For more information about Ascension, visit <https://www.ascension.org/>.

Overview of the Implementation Strategy

Needs Prioritization

Included in Code Section 501(r)(3) is the requirement that hospitals must provide a description of the process and criteria used to determine the most significant health needs of the community identified through the CHNA, along with a description of the process and criteria used to determine the prioritized needs to be addressed by the hospital. Accordingly, Ascension Wisconsin Hospital - Greenfield used a phased prioritization approach to identify the needs of the Milwaukee County community. The first step was to determine the broader set of identified needs. The CHNA assessment narrowed identified needs to a group of significant needs determined most crucial for community stakeholders to address.

After completing the CHNA assessment, significant needs were further narrowed down to prioritized needs that the hospital will address within the IS. To arrive at the prioritized needs, Ascension Wisconsin Hospital - Greenfield used a process based upon the AHA Community Health Improvement's (ACHI) key components for prioritizing community health issues to identify the needs on which the hospitals would focus. Following the completion of the community health needs assessment, Ascension Wisconsin Hospital - Greenfield leadership and stakeholders considered the following criteria in choosing the significant needs:

- Scope of problem
- Health disparities
- Feasibility
- Momentum/commitment
- Alignment

Needs That Will Be Addressed

Following the completion of the current CHNA, Ascension Wisconsin Hospital - Greenfield in collaboration with leadership from other Ascension hospitals in Milwaukee has selected the prioritized needs outlined below for its tax year 2025 IS. Ascension has defined "prioritized need" as the significant need that the hospital has prioritized to address through the three-year CHNA cycle:

- **Chronic Conditions:** This need was selected because prevention is an important step towards a healthier community. For those with chronic diseases, proper treatment through healthcare can help improve quality of life. A healthy lifestyle through access to healthy foods, increase in activity and decreased stress can reduce the risk of several chronic diseases and orthopedic injuries, lessening the need for medication or other treatments. This priority especially focuses on communities disproportionately affected by structural barriers that limit opportunities for healthy living.

Ascension Wisconsin Hospital - Greenfield understands the importance of all the community's health needs. It is committed to playing an active role in improving the health of all people in the communities it serves. For this implementation strategy, Ascension Wisconsin Hospital - Greenfield has focused its efforts on the above priority.

Needs That Will Not Be Addressed

Based on the prioritization criteria, the health needs identified through the CHNA that Ascension Wisconsin Hospital - Greenfield does not plan to address at this time include:

- **Access to Care:** This need was not selected because, although Ascension Wisconsin Hospital - Greenfield has a commitment to and respect for each person's dignity with a special concern for those who struggle with barriers to access healthcare services, the hospital already provides financial assistance to certain individuals who receive medically necessary care from Ascension Wisconsin Hospital - Greenfield.
- **Community Safety, Maternal & Child, Mental Health and Substance Misuse:** These needs were not selected because Ascension Wisconsin Hospital - Greenfield is a small neighborhood hospital with focus on a specific range of patient needs and the above community needs are outside the expertise, capacity and scope of services provided. However, Ascension Wisconsin Hospital - Greenfield is committed to participating with partners in addressing these needs and will continue to look for opportunities to do so.
- **Economic Stability:** This need was not selected although Ascension Wisconsin Hospital - Greenfield understands the relationship between economic factors such as housing, access to healthy foods and opportunities for physical activity and chronic conditions. Ascension Wisconsin Hospital - Greenfield will consider how to support access to healthy foods and other economic factors in addressing chronic conditions, including prevention and reducing barriers to care.
- **Healthy Living:** This need was not selected although Ascension Wisconsin Hospital - Greenfield understands the interconnection between healthy living and chronic conditions. Ascension Wisconsin Hospital - Greenfield will consider how to support healthy living such as nutrition, physical activity and healthy weight in addressing chronic conditions, particularly for communities with limited opportunities to engage in healthy living.

While these needs are not the focus of this Implementation Strategy, Ascension Wisconsin Hospital - Greenfield may consider investing resources in these areas as appropriate, depending on opportunities to leverage organizational assets in partnership with local communities and organizations. Also, this report only encompasses a partial inventory of everything Ascension Wisconsin Hospital - Greenfield does to support health within the community.

To find a list of resources for each need not being addressed, please refer to the Ascension Wisconsin Hospital - Greenfield's 2025 CHNA: <https://healthcare.ascension.org/CHNA>.

Written Comments

This IS has been made available to the public and is open for public comment. Questions or comments about this Implementation Strategy can be submitted via the website:

<https://healthcare.ascension.org/chna>.

Approval and Adoption of the IS by the Authorizing Board of Ascension Wisconsin Hospital - Greenfield

To ensure the Ascension Wisconsin Hospital - Greenfield's efforts meet the needs of the community and have a lasting and meaningful impact, the tax year 2025 Implementation Strategy was presented and adopted by the authorizing board of Ascension Wisconsin Hospital - Greenfield on May 8, 2026. Although an authorized body of the hospital must adopt the IS to be compliant with the provisions of the Affordable Care Act, adoption of the IS also demonstrates that the board is aware of the IS, endorses the priorities identified, and supports the action plans that have been developed to address prioritized needs.

Action Plans

The IS below is based on prioritized needs from the hospital’s most recent CHNA. These strategies and action plans represent where the hospital will focus its community efforts over the next three years.

STRATEGY: Health Promotion and Chronic Condition Prevention	
Hospital Ascension Wisconsin Hospital - Greenfield	
Prioritized Health Need Chronic Conditions	
Objective By the end of the three year cycle, Ascension Wisconsin Hospital - Greenfield will have increased its participation and support for community-level access to healthy foods and health promotion education	
Strategy Promote/enhance access to nutritious foods to support overall health and well-being, thereby reducing the risk of chronic conditions	
Collaborators <ul style="list-style-type: none"> ● Ascension Franklin Hospital ● Milwaukee Health Care Partnership through Ascension Wisconsin ● Multiple community-based organizations (CBOs) 	
Resources <ul style="list-style-type: none"> ● All Ascension Wisconsin Milwaukee hospitals ● Various CBOs which focus on supporting access to healthy foods and community education on healthy living 	
ACTION STEPS	ROLE/OWNER
1. Participate in and support community-level initiatives that promote healthy living and increase access to healthy foods.	1. Ascension Wisconsin Hospital - Greenfield
2. Increase access to prevention screenings and health education offered in the community	2. Ascension Wisconsin Hospital - Greenfield
ANTICIPATED IMPACT	
A reduction in the burden of chronic health conditions and improved overall well-being of communities	

Evaluation

Ascension Wisconsin Hospital - Greenfield will develop a comprehensive measurement and evaluation process for the implementation strategy. The Hospital will monitor and evaluate the action plans outlined in this plan for the purpose of reporting and documenting the impact these action plans have on the community. Ascension Wisconsin Hospital - Greenfield uses a tracking system to capture community benefit activities and implementation.