Ascension St. Vincent Warrick

Implementation Strategy for the 2021 CHNA Warrick County, Indiana



Ascension





The purpose of this Implementation Strategy is to describe how the hospital plans to address prioritized health needs from its current Community Health Needs Assessment (CHNA). The significant health needs that the hospital does not intend to address are identified and a rationale is provided. Special attention has been given to the needs of individuals and communities who are more vulnerable, unmet health needs or gaps in services, and input gathered from the community.

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The 2021 Implementation Strategy was approved by the Ascension St. Vincent Warrick Board of Directors on September 30, 2022 (2021 tax year) and applies to the following three-year cycle: July 2022 to June 2025 (FY2023 - FY2025). This report, as well as the previous report, can be found at our public website.

We value the community's voice and welcome feedback on this report. Please visit our public website <u>Community Health Needs Assessments | Ascension</u> to submit your comments.



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Introduction

As one of the leading non-profit and Catholic health systems in the United States, Ascension is committed to delivering compassionate, personalized care to all, with special attention to persons living in poverty and those most vulnerable.

Ascension St. Vincent Warrick

As a Ministry of the Catholic Church, Ascension St. Vincent Warrick is a non-profit hospital governed by a local board of trustees represented by community members, medical staff, and sister sponsorships. For many years, the hospital has been providing medical care for residents of Warrick County, Indiana, and neighboring areas. In 1975, the Warrick County Hospital was built in Boonville, Indiana. Just three years later, the hospital was purchased and became St. Mary's Warrick Hospital. In 2017, the name was changed to the statewide brand of St. Vincent Warrick Hospital. Ascension St. Vincent Warrick hospital is a 25-bed critical access facility and offers the following services: cardiopulmonary rehabilitation, continuing care program, day treatment & infusion services, medical imaging services, multispecialty clinic, rehabilitation department, respiratory care, serenity unit, surgery services, and wellness program. St. Vincent Warrick County which is in Southern Indiana.

For more information about Ascension St. Vincent Warrick, visit Ascension St. Vincent Warrick.

Overview of the Implementation Strategy

Purpose

This Implementation Strategy (IS) is the hospital's response to the health needs prioritized from its current Community Health Needs Assessment (CHNA). It describes the actions the hospital will take to address prioritized needs, allocate resources, and mobilize hospital programs and community partners to work together. This approach aligns with Ascension St. Vincent Warrick's commitment to offer programs designed to address the health needs of a community, with special attention to persons who are underserved and vulnerable.

IRS 501(r)(3) and Form 990, Schedule H Compliance

The CHNA and IS satisfy certain requirements of tax reporting, pursuant to provisions of the Patient Protection and Affordable Care Act of 2010, more commonly known as the Affordable Care Act (ACA). As part of the ACA, all not-for-profit hospitals are required to conduct a CHNA and adopt an implementation strategy every three years. Requirements for 501(c)(3) Hospitals Under the Affordable Care Act are described in Code Section 501(r)(3) and include making the CHNA report (current and previous) widely available to the public. In accordance with this requirement, electronic reports of both



the CHNA and the current implementation strategy can be found at <u>Community Health Needs</u> <u>Assessments | Ascension</u> and paper versions can be requested at Ascension St. Vincent Warrick's information desk located in the main lobby.

Process to Prioritize Needs

Included in Code Section 501(r)(3) is the requirement that hospitals must provide a description of the process and criteria used to determine the most significant health needs of the community identified through the CHNA, along with a description of the process and criteria used to determine the prioritized needs to be addressed by the hospital. Accordingly, Ascension St. Vincent Warrick used a phased prioritization approach to identify the needs within Warrick County. The first step was to determine the broader set of identified needs. Through the CHNA, identified needs were then narrowed to a set of significant needs which were determined most crucial for community stakeholders to address. For more information on the methods and analysis used to determine community health needs, please visit 2021 CHNA - Ascension St. Vincent Warrick County

Following the completion of the CHNA, significant needs were further narrowed down to a set of prioritized needs that the hospital will address within the Implementation Strategy. To arrive at the prioritized needs, Ascension St. Vincent Warrick used the following process and criteria: hospital leaders reviewed the 2021 CHNA significant health needs and the data used to define each as significant, then voted on the top 3-5 needs they determined the hospital could address in the next three years.

The criteria used to prioritize the significant needs were:

- Alignment with the organization's mission, values, and strategic priorities.
- Alignment with existing service and area of expertise.
- Concern for low-income or vulnerable persons.
- Ability for organization to have an impact.
- Ability to leverage organizational assets.

Needs That Will Be Addressed

Following the completion of the current CHNA, Ascension St. Vincent Warrick has selected the prioritized needs outlined below for its FY2023 - FY2025 Implementation Strategy. Ascension has defined "prioritized needs" as the significant needs which have been prioritized by the hospital to address through the three-year CHNA cycle:

• Access to Care – This need was selected because access to care indicators such as adults reporting fair or poor health, low birthweight babies, per capita supply of healthcare providers,



preventable hospital stays, and/or core preventive services compared unfavorably to peer counties or U.S. averages and because community meeting participants identified access to care (including preventive services) as a priority.

- Mental Health This need was selected because mental health indicators such as number of mentally unhealthy days, number of mental health providers per population, depression rate and/or suicide rate compared unfavorably to peer counties or U.S. averages and because community meeting participants identified mental health and adverse childhood experiences (ACEs) as a priority.
- **Poverty, Maternal, and Infant Health** This need was selected because community members identified it as a significant need and the following indicators compared unfavorably to state and national benchmarks:
 - o Poverty rates for Black and Hispanic populations were significantly higher than that of White populations in Warrick County (17.4, 21.8, and 6.4 percent, respectively).
 - o Maternal and child health indicators such as preterm births, births to teen mothers, percent of children in single-parent households and low birth weight babies.

Ascension St. Vincent Warrick understands the importance of all the health needs of the community and is committed to playing an active role in improving the health of the people in the communities it serves. For the purposes of this Implementation Strategy, Ascension St. Vincent Warrick has chosen to focus its efforts on the priorities listed above.

Needs That Will Not Be Addressed

Based on the prioritization criteria, the health needs identified through the CHNA that Ascension St. Vincent Warrick does not plan to address at this time include:

- **COVID-19 Pandemic** The hospital, together with Ascension Medical Group (AMG), a physician-led provider organization, continues to provide treatment for community members diagnosed with COVID-19, as it has done since the beginning of the pandemic. As federal, state, and local authorities are providing leadership for prevention and surveillance activities, the hospital will not directly address the COVID-19 pandemic in the current Implementation Strategy.
- Food Security The hospital works to improve food security of community members through a variety of means, such as continuation of partnerships with schools to support weekend feeding programs or school nutrition programs, financial donations to charitable organizations, and/or food drives. Moreover, the hospital, together with AMG, screens patients for food insecurity and provides referrals to community resources and/or hospital-based local resources. Additionally, the hospital remains committed to partnering with community groups to address this identified health need and will continue to seek opportunities to do so. As federal, state, and local
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authorities, as well as community-based organizations, are working to improve food security, the hospital will not directly address this need in the current Implementation Strategy.

- Senior Services The hospital, together with AMG, works collaboratively with the Ascension St. Vincent - Center for Healthy Aging to support older adults as they cope with complex health problems that can be associated with aging. Additionally, the hospital remains committed to partnering with community groups to address these identified health needs and will continue to seek opportunities to do so. As federal, state, and local authorities, as well as community-based organizations, are working to address needs of seniors, the hospital will not directly address this need in the current Implementation Strategy.
- Smoking and Tobacco Use The hospital, together with AMG, screens patients for tobacco use and promotes the use of the evidence-based state tobacco cessation quitline (1-800-Quit-Now). Additionally, the hospital remains committed to partnering with community groups to address this identified health issue and will continue to seek opportunities to do so. As federal, state, and local authorities, as well as community-based organizations, are working to reduce smoking and tobacco use, the hospital will not directly address this need in the current Implementation Strategy.
- Substance Use Disorders and Overdoses The hospital, together with AMG, does provide diagnoses, treatment, and counseling for community members with substance use disorders and overdoses, most notably through emergency services. Additionally, the hospital remains committed to partnering with community groups to address this identified health need and will continue to seek opportunities to do so. As federal, state, and local authorities, as well as community-based organizations, have focused efforts to reduce substance use disorders and overdoses, the hospital will not directly address this need in the current Implementation Strategy.

While these needs are not the focus of this Implementation Strategy, Ascension St. Vincent Warrick may consider investing resources in these areas as appropriate, depending on opportunities to leverage organizational assets in partnership with local communities and organizations. Also, this report does not encompass a complete inventory of everything Ascension St. Vincent Warrick does to support health within the community.

To find a list of resources for each need not being addressed, please refer to the <u>2021 Ascension St.</u> <u>Vincent Warrick CHNA</u>

Acute Community Concern Acknowledgement

A CHNA and Implementation Strategy (IS) offer a construct for identifying and addressing needs within the community(s) it serves. However, unforeseen events or situations, which may be severe and 7 | FY 2023-2025 Ascension St. Vincent Warrick Implementation Strategy

Ascension St. Vincent Warrick



sudden, may affect a community. At Ascension, this is referred to as an acute community concern. This could describe anything from a health crisis (e.g., COVID-19), water poisoning, environmental events (e.g., hurricane, flood) or other event that suddenly impacts a community. In which case, if adjustments to an IS are necessary, the hospital will develop documentation, in the form of a <u>SBAR</u> (Situation-Background-Assessment-Response) evaluation <u>summary</u>, to notify key internal and external stakeholders of those possible adjustments.

Written Comments

This Implementation Strategy is available to the public and is open for public comment. Questions or comments about this implementation strategy can be submitted via the website: <u>Community Health</u> <u>Needs Assessments | Ascension</u>.

Approval and Adoption by Ascension St. Vincent Warrick Board of Directors

To ensure the Ascension St. Vincent Warrick's efforts meet the needs of the community and have a lasting and meaningful impact, the 2021 Implementation Strategy was presented and adopted by the Ascension St. Vincent Warrick Board of Directors on September 30, 2022. Although an authorized body of the hospital must adopt the IS to be compliant with the provisions in the Affordable Care Act, adoption of the IS also demonstrates that the board is aware of the IS, endorses the priorities identified, and supports the action plans that have been developed to address prioritized needs.



Action Plans

The IS below is based on prioritized needs from the hospital's most recent CHNA. These strategies and action plans represent where the hospital will focus its community efforts over the next three years. While these remain a priority, the hospital will continue to offer additional programs and services to meet the needs of the community, with special attention to those who are poor and vulnerable.

GOAL:	
Increase access to comprehensive, high-quality health care services.	
Hospital Name	
Ascension St. Vincent Warrick	
Prioritized Health Need #1	
Access to Care	
Strategy #1	
Increase the proportion of people with a usual primary care p	rovider. (AHS-07)
Strategy Source	
Healthy People 2030, Healthcare Access and Quality	
Objective	
By June 30, 2025, Ascension St. Vincent Warrick will increase	•
a medical home by 2.0% each year, amongst individuals who	complete a Medical Home Pathway, from
baseline established in FY2023.	
Target Population	
 People with lower incomes, older adults, people with u 	· · ·
experiencing homelessness, people with disabilities, people at risk for chronic conditions or	
with pre-existing medical conditions, Black or African	· · ·
persons or other racial and ethnic minority groups who	b experience discrimination, and the
 LBGTQ community. Medically Underserved Population: People who are ur 	ainquired or underinguired and people who
 Medically Underserved Population: People who are un are underserved by mental and medical health resource 	
Collaborators	
Health Access Department	
Resources	
Community Health Workers (CHW) from Health Access Department	
 Existing community partners 	
ACTION STEPS	ROLE/OWNER
Community Health Workers assess and address barriers to	Health Access Department
establishing a medical home, refers patients to a medical	'
home, educates, assists with scheduling, confirms	
attendance at appointment, and follows up for ongoing	
concerns to complete the medical home pathway.	



Complete all reporting requested by the Community	Health Access Department
Development and Health Improvement (CDHI) Department,	
such as quarterly progress reports.	
Track and enter all community benefit hours and dollars into	CDHI Department
community benefit tracking software (CBISA) per fiscal year.	
Output and/or Outcome	
Baseline: The number of medical home pathways completed in FY2023.	
• Target: The number of patients established with a medical home will increase by 2.0% each year, from baseline.	
 Data Source; Data Owner: Optum Care Coordination Program, Medical Home Completed 	
Templates Report; Health Access Department	
ANTICIPATED IMPACT	
The anticipated impact of these actions is an increase in the number of community members who	
washing a promythemative, high quality health ages any jean by antabliching a madical home and	

receive comprehensive, high quality health care services by establishing a medical home and connection to a provider.

GOAL:

Increase access to comprehensive, high-quality health care services.

Hospital Name

Ascension St. Vincent Warrick

Prioritized Health Need #1

Access to Care

Strategy #2

Increase the proportion of people with health insurance. (AHS-01)

Strategy Source

Healthy People 2030, Healthcare Access and Quality

Objective

By June 30, 2025, Ascension St. Vincent Warrick will increase the number of people enrolled in a health insurance plan by 5.0% each year, amongst individuals who complete an enrollment pathway, from baseline established in FY2023.

Target Population

- People with lower incomes, older adults, people with undocumented status, people experiencing homelessness, people with disabilities, people at risk for chronic conditions or with pre-existing medical conditions, Black or African American persons, Hispanic or Latino persons or other racial and ethnic minority groups who experience discrimination, and the LBGTQ community.
- Medically Underserved Population: People who are uninsured or underinsured and people who are underserved by mental and medical health resources.

Collaborators



- Collaborators: Family and Social Services Agency (FSSA)
- Health Access Department

Resources

- Community Health Workers (CHW) from Health Access Department
- Existing community partners

ACTION STEPS	ROLE/OWNER
Community Health Worker verifies appropriate application is	Health Access Department
completed, reviews referrals for social determinants of	
health (SDOH), assesses and addresses barriers, monitors	
patient progress, and provides ongoing management to	
complete the Enrollment Pathway.	
Complete all reporting requested by the Community	Health Access Department
Development and Health Improvement (CDHI) Department,	
such as quarterly progress reports.	
Track and enter all community benefit hours and dollars into	CDHI Department
community benefit tracking software (CBISA) per fiscal year.	

Output and/or Outcome

- Baseline: The number of completed enrollments in FY2023.
- Target: The number of patients established with a health insurance plan will increase by 5.0% each year, from baseline.
- Data Source; Data Owner: Optum Care Coordination Program, Completed Enrollments Report; Health Access Department

ANTICIPATED IMPACT

The anticipated impact of these actions is an increase in the number of community members who receive comprehensive, high quality health care services by establishing enrollment in a health insurance plan.

GOAL:

Increase access to comprehensive, high-quality health care services.

Hospital Name

Ascension St. Vincent Warrick

Prioritized Health Need #1

Access to Care

Strategy #3

Strengthen community engagement by supporting coalitions and implementing partners.

Strategy Source

Centers for Disease Control and Prevention, Principles of Community Engagement 2nd Edition



Objective

By June 30, 2025, Ascension St. Vincent Warrick will strengthen community engagement to expand the reach of evidence-based programs, advocacy, and/or services through financial support, facilitation, and/or promotion. **Target Population** People with lower incomes, older adults, people with undocumented status, people experiencing homelessness, people with disabilities, people at risk for chronic conditions or with pre-existing medical conditions, Black or African American persons, Hispanic or Latino persons or other racial and ethnic minority groups who experience discrimination, and the LBGTQ community. Medically Underserved Population: People who are uninsured or underinsured and people who are underserved by mental and medical health resources. Collaborators Local community coalitions Non-profit organizations Governmental agencies Resources ASVI Foundation ASVI staff for board and coalition support • Community benefit funding **ACTION STEPS ROLE/OWNER** FY23: Identify a lead, assemble a workstream and identify **Regional President and Community** or develop an assessment tool. Development and Health Improvement (CDHI) Department FY24: Assess, identify opportunities, and make Workstream group and CDHI Department recommendations for strengthening community

recommendations for strengthening community
engagement.Workstream groupFY24: Develop strategy for community engagement.Workstream groupFY25: Execute strategic plan for community engagement
and investment at system and regional level.Workstream Lead and CDHI DepartmentOngoing: Complete all reporting requested by CDHI.Workstream LeadOngoing: Track and enter all community benefit hours and
dollars into CBISA per fiscal year.Workstream Lead and CDHI Department

Output and/or Outcome

- Baseline: Current level of community partnerships supporting evidence-based programs, advocacy, and/or services through financial support, facilitation, and/or promotion at the hospital's highest level of engagement capacity.
- Target: Maintained or improved level of community partnerships supporting evidence-based



programs, advocacy, and/or services through financial support, facilitation, and/or promotion at the hospital's highest level of engagement capacity.

• Data Source; Data Owner: Community Engagement Summary Report, Workstream Lead

ANTICIPATED IMPACT

The anticipated impact of these actions is an increase in the number of community members who receive comprehensive, high quality health care services by supporting and engaging with coalitions and implementing partners addressing access to health care services.

GOAL:		
Improve mental health.		
Hospital Name		
Ascension St. Vincent Warrick		
Prioritized Health Need #2		
Mental Health		
Strategy #1		
Reduce the suicide rate. MHMD-01		
Strategy Source		
Healthy People 2030, Mental Health and Mental Disorders		
Objective		
By June 30, 2025, Ascension St. Vincent Warrick, in collaborat	· · ·	
least one session of QPR (Question, Persuade, Refer) Training for community members.		
Target Population		
 Community members, first responders, educators, students, faith-based organizations 		
Medically Underserved Population: People who are ur		
are underserved by mental and medical health resources.		
Collaborators		
ASVI Stress Center		
Resources		
ASVI Stress Center staff and QPR Trainers		
Substance Abuse and Mental Health Services Administration (SAMHSA) Grant		
ACTION STEPS	ROLE/OWNER	
FY23: Identify a hospital lead, identify partners, and develop	Community Development and Health	
a resource list. Plan promotion activities.	Improvement (CDHI) Department and	
	President/Administrator	
FY24 & FY25: Promote and offer the event.	CDHI Department and Hospital Lead	
FY24 & FY25: Obtain applicable outputs and/or outcomes.	CDHI Department and Hospital Lead	
Ongoing: Complete all reporting requested by CDHI. Hospital Lead		



Ongoing: Track and enter all community benefit hours and	Hospital Lead
dollars into community benefit tracking software (CBISA) per fiscal year.	
Output and/or Outcome	1

Baseline: QPR Training currently not offered by the hospital.

- Target: Deliver at least one session of QPR Training by the hospital.
- Data Source; Data Owner: QPR Summary Report, Hospital Lead

ANTICIPATED IMPACT

The anticipated impact of these actions is an increase in the number of community members who can identify the warning signs of suicide crisis and respond appropriately to prevent suicide.

GOAL:

Improve mental health.

Hospital Name

Ascension St. Vincent Warrick

Prioritized Health Need #2

Mental Health

Strategy #2

Strengthen community engagement by supporting coalitions and implementing partners.

Strategy Source

Centers for Disease Control and Prevention, Principles of Community Engagement 2nd Edition

Objective

By June 30, 2025, Ascension St. Vincent Warrick will strengthen community engagement to expand the reach of evidence-based programs, advocacy, and/or services through financial support, facilitation, and/or promotion.

Target Population

- Community members
- Medically Underserved Population: People who are uninsured or underinsured and people who are underserved by mental and medical health resources.

Collaborators

- Local community coalitions
- Non-profit organizations
- Governmental agencies

Resources

- ASVI Foundation
- ASVI staff for board and coalition support
- Community benefit funding



ACTION STEPS	ROLE/OWNER
FY23: Identify a lead, assemble a workstream and identify	Regional President and Community
or develop an assessment tool.	Development and Health Improvement
	(CDHI) Department
FY24: Assess, identify opportunities, and make	Workstream group and CDHI Department
recommendations for strengthening community	
engagement.	
FY24: Develop strategy for community engagement.	Workstream group
FY25: Execute strategic plan for community engagement	Workstream Lead and CDHI Department
and investment at system and regional level.	
Ongoing: Complete all reporting requested by CDHI.	Workstream Lead
Ongoing: Track and enter all community benefit hours and	Workstream Lead and CDHI Department
dollars into community benefit tracking software (CBISA)	
per fiscal year.	
Output and/or Outcome	•

• Baseline: Current level of community partnerships supporting evidence-based programs, advocacy, and/or services through financial support, facilitation, and/or promotion at the hospital's highest level of engagement capacity.

- Target: Maintained or improved level of community partnerships supporting evidence-based programs, advocacy, and/or services through financial support, facilitation, and/or promotion at the hospital's highest level of engagement capacity.
- Data Source; Data Owner: Community Engagement Summary Report, Workstream Lead

ANTICIPATED IMPACT

The anticipated impact of these actions is to improve mental health by supporting and engaging with coalitions and implementing partners addressing mental health concerns.

GOAL:

Improve the health of the mother-baby dyad before, during, and after pregnancy and prevent maternal and infant deaths.

Hospital Name

Ascension St. Vincent Warrick

Prioritized Health Need #3

Poverty, Maternal, and Infant Health

Strategy #1

Reduce the proportion of babies born with low birth weight.

Strategy Source



The Community Health Access Project	
https://chap-ohio.com/	
Objective	
By June 30, 2025, Ascension St. Vincent Warrick will increase	the number of babies born weighing
more than 5 lbs. 8 oz. by 5.0%, each year, amongst the individ	uals who complete a Pregnancy Pathway,
from baseline established in FY2023.	
Target Population	
 Target Population: Pregnant women, infants, and fami 	
 Medically Underserved Population: People who are ur 	
underserved by mental and medical health resources,	and Black women.
Collaborators	
Health Access Department	
Resources	
Community Health Workers (CHW) from Health Access Department	
ACTION STEPS	ROLE/OWNER
Engage patients and teach about healthy pregnancy.	Health Access Department
Refer to a provider for prenatal care.	Health Access Department
Review referral for social determinants needs, contact	Health Access Department
patients for assessment and follow up.	
Identify and address barriers to prenatal care, confirm	Health Access Department
prenatal appointment adherence.	
Confirm full term (>37 weeks), normal birth weight (>=5 lbs,	Health Access Department
8 oz)	
Provide follow up and ongoing management as needed.	Health Access Department
Complete all reporting requested by the Community	Health Access Department
Development and Health Improvement (CDHI) Department	
Track and enter all community benefit hours and dollars into	CDHI Department
community benefit tracking software (CBISA) per fiscal year.	
Output and/or Outcome	
Baseline: Completed Pregnancy Pathways in FY2023.	
Target: Increase completed Pregnancy Pathways by 5	-
Data Source; Data Owner: Optum Care Coordination Program, Pregnancy Pathway Report;	
Health Access Department	
ANTICIPATED IMPAC	Т

The anticipated impact of these actions is an increase in the number of babies born with a healthy birth weight.



Evaluation

Ascension St. Vincent Warrick will develop a comprehensive measurement and evaluation process for the Implementation Strategy. The Ministry will monitor and evaluate the action plans outlined in this plan for the purpose of reporting and documenting the impact these action plans have on the community. Ascension St. Vincent Warrick uses a tracking system to capture community benefit activities and implementation. To ensure accountability, data will be aggregated into an annual Community Benefit report that will be made available to the community.